



PROFITING FROM APACHE® BRANDS WITHOUT LOSING YOUR SOUL

APACHE:

BIG_DATA

EUROPE

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Vice President, Brand Management
The Apache Software Foundation



INTRODUCTION

- Shane Curcuru - VP, Brand Management, The Apache Software Foundation
 - Volunteer, appointed by Apache Board of Directors
 - Define trademark policy for all 200+ Apache projects
 - Provide trademark support for projects
 - Involved at Apache since 1999
 - Not a lawyer
- Questions? <trademarks@apache.org>



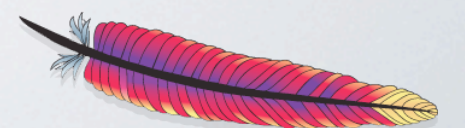
TOPICS

- What is Apache?
- What is the Apache brand?
- How to use Apache project brands
- How to support Apache projects
- What happens when things go wrong:
 - Apache trademark enforcement
- Q&A / Resources





WHAT IS THE APACHE SOFTWARE FOUNDATION?



STRUCTURE

- US 501(c)(3) membership corporation and public charity (tax exempt)
 - Corporate Sponsorship program + individual donors = 100% funding
 - ~1 million USD annual budget
- ASF provides core services to all Apache projects
 - Sysadmin contractors, Services, Hardware/Bandwidth
 - Publicity; Events; Brand; Legal; Travel Assistance
- Pro bono counsel by DLA Piper, global IP law firm
- 167+ Apache projects + 40+ Incubator podlings



GOVERNANCE

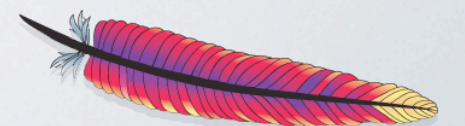
- 9 member Board of Directors
 - Elected from/by individual members (no corporate participation)
 - Board appoints executive/project officers
 - Set Apache-wide policy: legal, brand, infra, press, etc.
- Board creates VPs & PMCs to manage projects
 - PMCs are run independently by merit-based volunteers
 - PMCs determine technical direction, vote on all releases
- All governance positions are individual volunteers

<http://www.apache.org/foundation/governance/>



GOALS

- Apache is a **non-profit**, public charity
- Our Mission: provide software for the **public good**
- Our Method: provide stable, independent home for like-minded, **diverse project communities**
- Our Goal: Ensure Foundation exists for **next 50 years**





WHAT IS THE APACHE® BRAND?



THE APACHE BRAND

- Apache ® software projects share these elements:
 - Pragmatic and permissive Apache license
 - Always free to download
 - Participation in projects based on merit
 - Openly developed software
 - Independent project governance
- APACHE is our house brand for community built software
- APACHE is a registered trademark of the ASF

<http://community.apache.org/projectIndependence>



PROJECT BRANDS

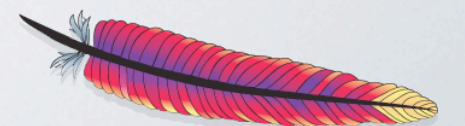
- All projects share a common Apache Way of working
 - Our secret sauce: community and development methodologies
- Every PMC defines their project's brand independently, so actual Apache project brands may differ in style
- “Apache” must precede all project names (eg, Apache Lucene®, Apache Spark™, Apache Sqoop™, etc.)
- All Apache project/product names are trademarks, owned by the ASF on behalf of the individual projects



TRADEMARK POLICY

- Applies to all Apache project brands, with flexibility for individual projects to make own decisions
- Protects both primary Apache goods (software products) and secondary Apache goods (software services, basic support)
- Goals are to maintain good reputation and encourage new contributors to all our projects
- The ASF holds a mix of registered and common law marks:
 - HADOOP, LUCENE, OPENOFFICE and others are registered trademarks in the US, EU, and/or other countries
 - Apache Sqoop and Apache Zookeeper are unregistered trademarks

<http://www.apache.org/foundation/marks/>



BRAND USAGE GOALS

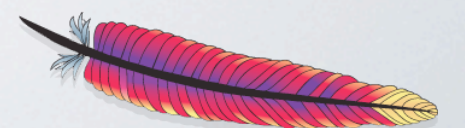
- ASF project brands are for use by the Apache community only:
 - Individual contributors do not own the brand
 - Companies that contribute money or their employees' time do not own the brand
- Restricting brand usage to only the ASF:
 - Supports project independence (from corporate influence) and
 - Encourages diverse volunteer contributor participation

<http://community.apache.org/projectIndependence>





HOW TO USE APACHE BRANDS



SOFTWARE PRODUCTS

- If you have your own software that works in conjunction with Apache software, you must have a **separate brand name for your software**
- May then add the full “Apache Foo” name to clarify the relationship of your software to ours, *no explicit permission needed* using these specific forms
 - Ono-Sendai Console, Powered By Apache Steve
 - Yoyodyne Accelerator For Apache CloudStack
 - *VodaCoder Hadoop Accelerator* - **Not OK!**
 - *Apache Hadoop Nokion App* - **Not OK!**
- May **not** use official Apache project graphics/**logos** as part of your brand; a “Powered By Apache” banded logo may be used to supplement your brand logo

<http://www.apache.org/foundation/marks/faq/#products>



SERVICES / HOSTING

- If you provide services in conjunction with ASF-generated software, you must have a separate brand name for your services
- You may then add the “Apache Foo” name as applicable to refer to the actual Apache Foo software itself
- Your branding must not imply that you provide exclusive or Apache-endorsed support, training, consulting, hosting, customizations, etc.
- You may use Apache project graphics/logos as a secondary branding, subsidiary to your own primary logo for your services.



EVENTS & SWAG

- If you sponsor or run events related to Apache projects, you may use the project brand in certain specific ways, with permission
 - The primary brand for your event may include the project name, without the “Apache” prefix, eg. Hadoop Summit
 - Must have an “About Apache Hadoop” link on event website
 - Must include educational content about Apache Hadoop
 - Allow PMC members on selection committee
- **Individual PMCs** may give permissions for use of their own project brand for events/ giveaway swag (eg. T-shirts, pens, stickers, etc.)
- Detailed policy **How-To in link below**

<http://www.apache.org/foundation/marks/events>



MARKETING WITH APACHE BRANDS

- **Always use the full “Apache Mesos” name**
- Apache is vendor-neutral
 - Don't imply ownership or control of an Apache product
 - No superlatives related to an Apache project
 - No corporate affiliation or endorsement implied
 - Frown on “employ the most PMC members”
- **Give credit to the project community**
- Ensure users understand every Apache project is independently governed

<http://community.apache.org/projectIndependence>



IN THE INCUBATOR

- Thank You!
 - We very much appreciate all those who choose to donate their projects to the Apache Incubator as new podling ideas
- Branding, trademarks, and code are all required parts of donation
- Apache Incubation process is about teaching the new “Podling” what the Apache Way is, and building an independent community
 - Podlings and Apache Projects are part of the ASF
 - Donor companies have no claim to affiliation, endorsement, or control after a Podling is accepted into the Incubator

<http://incubator.apache.org/>





HOW TO SUPPORT APACHE PROJECTS



HOW TO SHOW SUPPORT

- Use Apache software products - and **let people know**
- Donate code / projects to Apache
- Donate employee time for coders & non-coders on projects: documentation, testing, other skills
- Participate actively in events
- Sponsor and organize events: Lucene Revolution, Hadoop World, MesosCon



DONATING EMPLOYEE TIME

- Their participation in the ASF project is governed by the PMC and the Apache Way, independent of your corporate reporting structure
- **Merit is gained by individuals,** independent of affiliation
- Your employees must understand appropriate behavior (project-specific procedures and practices) within Apache project(s)
- Project work must be discussed on Apache project public mailing lists, not internal company emails
- Proprietary company work must be done outside the Apache project



EMPLOYEE SKILL GROWTH

- Ensure your management allows employees sufficient time to participate in projects appropriately
 - Understand which “hat” employees are wearing
- Think about what pressures you put on employees, and understand you need to allow them to behave with Apache hats (for their benefit and yours)
- Collaborative decision making, collaboration seeking, and working across disparate/distributed teams – these are all key skills your employees will gain and can bring back
- Open source is eating the world – and employees want those skills





OOPS! WE DIDN'T FOLLOW THE POLICY?

Sorry, what happens now?



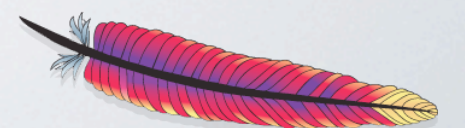
BRAND ENFORCEMENT

- Misunderstandings happen despite the best intentions. If there is a suspected trademark infringement, it will be addressed:
 - Private requests, from PMC members or VP, Brand Management
 - Social pressure & press
 - Removal from PMC & project(s)
 - Legal action, by pro bono counsel, DLA Piper (global IP law firm)
- Don't let it get there! Ask us first



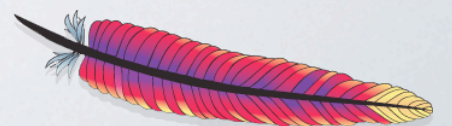


THANK YOU / RESOURCES



THANK YOU

- Thank you to companies who respect Apache brands
- Thanks to all Apache Members
- Thanks to all Apache committers and PMCs
- Thanks to members of Apache Trademarks Committee
- Thanks to DLA Piper counsel: Mark Radcliffe, Nikkya Williams, Carol Anne Bashir



TRADEMARK RESOURCES

- Formal policy for third party use

<http://www.apache.org/foundation/marks/>

- Third party requesting permission for events

<http://www.apache.org/foundation/marks/events>

- Third party requesting permission for domain names

<http://www.apache.org/foundation/marks/domains>

- All other questions

<http://www.apache.org/foundation/marks/contact>



QUESTIONS?

Please feel free to find Shane with any questions this week!

Or, Look for the Ask Me! Buttons, and just ask!

<trademarks@apache.org>

@ShaneCurcuru

<http://communityovercode.com/>





@SHANECURURU

VP, Brand Management, ASF

<http://communityovercode.com/>



BUT IT'S OPEN SOURCE!

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